As global trends such as urbanisation, population growth and environmental challenges impact communities around the world, we play a key role in delivering solutions to today’s most complex infrastructure challenges.

Our approach

Our business model:
- **Quality investments in greenfield infrastructure projects**
- **Active management in design and construction**
- **Capital recycling**

- **Partnership focus** – working together with customers and partners to deliver the best solutions from design to operation.
- **Project leadership** – on-the-ground active management led by experienced people, with board positions on many construction projects worldwide.
- **Best practice approach** – bringing knowledge and expertise from delivering complex greenfield development projects.

Diversified portfolio

Investment portfolio spanning a broad range of sectors

Portfolio snapshot

**Top primary investments** (assets under construction) at 31 December 2019 include:

- Intercity Express Rail Programme
  - 55 Electric or Bi-mode Trains for the East Coast Mainline
  - East Coast, UK
  - Value: £325m–£425m
- Clarence Correctional Centre
  - 1,700 Place Correctional Facility
  - NSW, Australia
  - Value: £75m–£100m
- Sydney Light Rail
  - Central Business District Light Rail
  - NSW, Australia
  - Value: £75m–£100m
- Ruta del Cacao
  - 209km Dual Lane Highway
  - NE Colombia
  - Value: £50m–£75m
- I-66 Highway
  - 22.6 Mile Managed Lane Highway
  - Virginia, US
  - Value: £50m–£75m

**Top secondary investments** (operational assets) at 31 December 2019 include:

- Denver Eagle P3
  - 3 Line, 18 Station Commuter Rail
  - Denver, US
  - Value: £75m–£125m
- Cypress Creek Solar Farms
  - 5 Solar Farms
  - 258MW Total Capacity
  - North Carolina, US
  - Value: £75m–£125m
- Live Oak Wind Farm
  - 200MW Wind Farm
  - Texas, US
  - Value: £75m–£125m
- New Royal Adelaide Hospital
  - 800 Bed Hospital
  - SA, Australia
  - Value: £50m–£75m
- Finley Solar Farm
  - 175MW Solar PV Farm
  - NSW, Australia
  - Value: £50m–£75m

Data at 31 December 2019 (unless stated)
We create value for all our stakeholders; business and communities working together.

- Road infrastructure that reduces journey times and improves safety
- Hospitals with advanced facilities that enhance patient care
- Criminal justice centres that reduce recidivism
- Faster, more reliable and more comfortable rail journeys
- Energy from renewable sources powering thousands of homes
- Waste management solutions that bring sustainable benefits and make critical contributions towards emission reductions

### Growing International Portfolio

We are an international investor with 19 offices and site offices in 10 key geographies.

Key facts and figures:

- **1962** First investment
- **2015** listed on London Stock Exchange
- **150** infrastructure projects
- **48** current projects
- **150+** people representing c. 25 nationalities

Offices in:

- London
- Amsterdam
- Madrid
- Tel Aviv
- New York
- Los Angeles
- Toronto
- Sydney
- Melbourne
- Bogotá

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**John Laing:** an investor and partner behind responsible infrastructure projects which respond to public needs, foster sustainable growth and improve the lives of the communities in which we work.